Financial Summary for the Fiscal Year 2019 Ended March 31, 2020

May 15, 2020

Lawson Bank, Inc. (https://www.lawsonbank.jp/)

I. Financial Results Highlights

(Financial figures are truncated to the unit stated)

1. Results of Operation (Non-consolidated)

(Millions of Yen)

		(Willions of Terr)
	FY2018 (12 months)	FY2019 (12 months)
Total revenue	19,638	25,717
Net interest income	-661	-1,066
Net fees and commissions	20,300	26,783
Net trading income	-	-
Net other business income	-0	-
Net provision of general		
reserve for loan losses	3	-1
General and administrative		
expenses	19,383	23,735
Ordinary business profits	250	1,982
Ordinary profits	188	1,820
Net income	5	1,834

2. Balance Sheets (Non-consolidated)

(Millions of Yen)

	FY2018	FY2019
	(As of March 31, 2019)	(As of March 31, 2020)
Cash and due from banks	319,744	327,361
Loans	0	37
Other assets	65,919	54,764
Total assets	385,664	382,163
Deposits	14,840	17,712
Call money	-	22,000
Borrowed money	280,000	290,000
Other liabilities	69,671	29,465
Total liabilities	364,512	359,177
Total equity	21,151	22,985

3. Financial Ratios (Non-consolidated)

	FY2018 (12 months)	FY2019 (12 months)
Expense-to-revenue ratio	98.7%	92.3%

(Millions of Yen)

		(1011111911191111
	FY2018	FY2019
	(As of March 31, 2019)	(As of March 31, 2020)
Risk-weighted assets	72,684	79,633
Core capital	7,362	9,363
Capital adequacy ratio	10.13%	11.76%

	FY2018 (As of March 31, 2019)	FY2019 (As of March 31, 2020)	
Number of ATM units installed	13,476	13,367	
Total number of banking accounts	28,177	48,860	
Number of credit card customers	1,548	47,679	

	FY2018 (12 months)	FY2019 (12 months)
Total number of ATM usage (1,000s)	197,276	233,203
Average daily ATM usage (no. of times per day per unit)	48.9	47.2

Note:

- 1. In FY2018, figures are from operations after June 1, 2018 when the absorption-type split of Lawson ATM Networks, Inc. was implemented.
- 2. Figures of total number of ATM usage are rounded off a number less than 1,000.
- 3. Figures of average daily ATM usage are rounded off to one decimal places.

	FY2018	FY2019
	(As of March 31, 2019)	(As of March 31, 2020)
Number of affiliated financial institutions (banks, companies, depositories)	113	124

Note: The JA Bank and JF Marine Bank are considered each as an institution depending on business categories.

Financial Statements
1. Blance Sheets (Non-consolidated)

(Financial figures are truncated to the unit stated)
(Millions of Yen)

		(Millions of Yer
	FY2018	FY2019
	(As of March 31, 2019)	(As of March 31, 2020)
[Assets]		
Cash and due from banks	319,744	327,361
Cash	281,405	319,492
Due from banks	38,338	7,868
Loans	0	37
Overdraft	0	37
Suspense payments in ATMs	25,519	12,736
Other assets	9,731	10,148
Prepaid expenses	900	422
Accrued income	250	2
Other assets	8,579	9,722
Guarantee deposits for CCP	5,000	5,000
Tangible fixed assets	16,879	18,159
Buildings	170	135
Leased assets	16,548	17,903
Other tangible assets	160	119
Intangible fixed assets	13,793	13,481
Software	13,626	11,909
Software in progress	166	1,571
Differed tax assets	-	241
Reserve for loan losses	-3	-2
Total assets	385,664	382,163
[Liabilities]		
Deposits	14,840	17,712
Ordinary deposits	14,600	13,985
Time deposits	238	3,724
Other deposits	2	2
Call money	-	22,000
Borrowed money	280,000	290,000
Suspense receipts of ATM	55,818	14,437
Other liabilities	13,681	14,851
Income taxes payable	328	79
Accrued expenses	1,752	1,803
Lease obligations	11,186	11,402
Other liabilities	413	1,566
Accrued employees' bonuses	172	176
Total liabilities	364,512	359,177
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(Millions of Yen)

		(Willion of Tori)
	FY2018	FY2019
	(As of March 31, 2019)	(As of March 31, 2020)
[Equity]		
Common stock	11,600	11,600
Capital surplus	11,600	11,600
Capital reserve	11,600	11,600
Retained earnings	-2,048	-214
Legal reserve	-	-
Other retained earnings	-2,048	-214
Unappropriated retained earnings	-2,048	-214
Total shareholders' equity	21,151	22,985
Total equity	21,151	22,985
Total liabilities and equity	385,664	382,163

2. Statement of Income (Non-consolidated)

(Financial figures are truncated to the unit stated)
(Millions of Yen)

FY2018 (From April 1, 2018 to March 31, 2019) FY2019 (From April 1, 2018 to March 31, 2020) FY2019 (From April 1, 2019 to March 31, 2020) Ordinary income 26,173 34,299 Interest income -20 -24 Interest on loans and discounts 0 2 Interest and dividends on securities -0 - Interest on call loans -1 -6 Interest income on due from banks -20 -24 Other interest received 1 4 Fees and commissions income 26,175 34,046 Exchange fees received 1 1 4 ATM commissions received 25,990 33,930 33,930 Other fees and commissions income 0 - - Other business income 0 - - Other ordinary income 18 277 Reversal of reserve for loan losses - 1 1 Ordinary Expenses 5,985 32,479 1 Interest on deposits 0 7 7 Interest on borrowed money <th></th> <th></th> <th>(Millions of Yen)</th>			(Millions of Yen)
Interest income		(From April 1, 2018 to	(From April 1, 2019 to
Interest on loans and discounts 0 2 Interest and dividends on securities -0 - Interest on call loans -1 -6 Interest income on due from banks -20 -24 Other interest received 1 4 Fees and commissions income 26,175 34,046 Exchange fees received 1 14 ATM commissions received 25,990 33,930 Other fees and commissions income 0 - Other business income 0 - Gains on sales of bonds 0 - Other ordinary income 18 277 Reversal of reserve for loan losses - 1 Other ordinary income 18 275 Ordinary Expenses 25,985 32,479 Interest expenses 641 1,042 Interest on deposits 0 3 Interest on borrowed money 330 634 Other interest paid 31 2 Fees and commissions expenses 5,875 7,	Ordinary income	26,173	34,299
Interest and dividends on securities	Interest income	-20	-24
Interest on call loans	Interest on loans and discounts	0	2
Interest income on due from banks -20 -24 Other interest received 1 4 Fees and commissions income 26,175 34,046 Exchange fees received 1 14 ATM commissions received 25,990 33,930 Other fees and commissions income 183 101 Other business income 0 - Gains on sales of bonds 0 - Other ordinary income 18 277 Reversal of reserve for loan losses - 1 Other ordinary income 18 275 Ordinary Expenses 25,985 32,479 Interest expenses 641 1,042 Interest on deposits 0 3 Interest on borrowed money 330 634 Other interest paid 310 396 Fees and commissions expenses 5,875 7,262 Exchange fees paid 1 2 ATM installation commissions 2,635 3,139 expenses 3,196 3,890 </td <td>Interest and dividends on securities</td> <td>-0</td> <td>-</td>	Interest and dividends on securities	-0	-
Other interest received 1 4 Fees and commissions income 26,175 34,046 Exchange fees received 1 14 ATM commissions received 25,990 33,930 Other fees and commissions income 183 101 Other fees and commissions 183 101 income 0 - Other business income 0 - Gains on sales of bonds 0 - Other ordinary income 18 277 Reversal of reserve for loan losses - 1 Other ordinary income 18 275 Ordinary Expenses 25,985 32,479 Interest aprices 641 1,042 Interest expenses 641 1,042 Interest on borrowed money 330 634 Other interest paid 310 396 Fees and commissions expenses 5,875 7,262 Exchange fees paid 1 2 ATM installation commissions 2,635 3,139	Interest on call loans	-1	-6
Fees and commissions income 26,175 34,046 Exchange fees received 1 14 ATM commissions received 25,990 33,930 Other fees and commissions income 183 101 Other business income 0 - Gains on sales of bonds 0 - Other ordinary income 18 277 Reversal of reserve for loan losses - 1 Other ordinary income 18 275 Ordinary Expenses 25,985 32,479 Interest expenses 641 1,042 Interest on deposits 0 3 Interest on borrowed money 330 634 Other interest paid 310 396 Fees and commissions expenses 5,875 7,262 Exchange fees paid 1 2 ATM installation commissions 2,635 3,139 expenses 3,196 3,890 Other fees and commissions 41 231 expenses 0 - <t< td=""><td>Interest income on due from banks</td><td>-20</td><td>-24</td></t<>	Interest income on due from banks	-20	-24
Exchange fees received 1 14 ATM commissions received 25,990 33,930 Other fees and commissions income 183 101 Other business income 0 - Gains on sales of bonds 0 - Other ordinary income 18 277 Reversal of reserve for loan losses - 1 Other ordinary income 18 275 Ordinary Expenses 25,985 32,479 Interest expenses 641 1,042 Interest on deposits 0 3 Interest on call money 0 7 Interest on borrowed money 330 634 Other interest paid 310 396 Fees and commissions expenses 5,875 7,262 Exchange fees paid 1 2 ATM installation commissions 2,635 3,139 expenses 3,196 3,890 Other fees and commissions 41 231 expenses 0 - Other busines	Other interest received	1	4
ATM commissions received 25,990 33,930 Other fees and commissions 183 101 income Other business income 0	Fees and commissions income	26,175	34,046
Other fees and commissions income 183 101 income Other business income 0 - Gains on sales of bonds 0 - Other ordinary income 18 277 Reversal of reserve for loan losses - 1 Other ordinary income 18 275 Ordinary Expenses 25,985 32,479 Interest expenses 641 1,042 Interest on deposits 0 3 Interest on call money 0 7 Interest on borrowed money 330 634 Other interest paid 310 396 Fees and commissions expenses 5,875 7,262 Exchange fees paid 1 2 ATM installation commissions 2,635 3,139 expenses 3,196 3,890 Other fees and commissions 41 231 expenses 0 - Other business expenses 0 - Other business expenses 0 - Cheses on sales o	Exchange fees received	1	14
income Other business income 0 - Gains on sales of bonds 0 - Other ordinary income 18 277 Reversal of reserve for loan losses - 1 Other ordinary income 18 275 Ordinary Expenses 25,985 32,479 Interest expenses 641 1,042 Interest on deposits 0 3 Interest on borrowed money 0 7 Interest on borrowed money 330 634 Other interest paid 310 396 Fees and commissions expenses 5,875 7,262 Exchange fees paid 1 2 ATM installation commissions 2,635 3,139 expenses 3,196 3,890 Other fees and commissions 41 231 expenses 0 - Other business expenses 0 - Other business expenses 0 - Other business expenses 19,383 23,735	ATM commissions received	25,990	33,930
Gains on sales of bonds 0 - Other ordinary income 18 277 Reversal of reserve for loan losses - 1 Other ordinary income 18 275 Ordinary Expenses 25,985 32,479 Interest expenses 641 1,042 Interest on deposits 0 3 Interest on call money 0 7 Interest on borrowed money 330 634 Other interest paid 310 396 Fees and commissions expenses 5,875 7,262 Exchange fees paid 1 2 ATM installation commissions 2,635 3,139 expenses 3,196 3,890 Other fees and commissions 41 231 expenses 0 - Other business expenses 0 - Losses on sales of bonds 0 - General and administrative expenses 19,383 23,735 Other ordinary expenses 3 - Losses on wri		183	101
Other ordinary income 18 277 Reversal of reserve for loan losses - 1 Other ordinary income 18 275 Ordinary Expenses 25,985 32,479 Interest expenses 641 1,042 Interest on deposits 0 3 Interest on call money 0 7 Interest on borrowed money 330 634 Other interest paid 310 396 Fees and commissions expenses 5,875 7,262 Exchange fees paid 1 2 ATM installation commissions 2,635 3,139 expenses 3,196 3,890 Other fees and commissions 41 231 expenses 0 - Other business expenses 0 - Losses on sales of bonds 0 - General and administrative expenses 19,383 23,735 Other ordinary expenses 84 438 Provision of reserve for loan losses 3 - <	Other business income	0	-
Reversal of reserve for loan losses - 1 Other ordinary income 18 275 Ordinary Expenses 25,985 32,479 Interest expenses 641 1,042 Interest on deposits 0 3 Interest on call money 0 7 Interest on borrowed money 330 634 Other interest paid 310 396 Fees and commissions expenses 5,875 7,262 Exchange fees paid 1 2 ATM installation commissions 2,635 3,139 expenses 3,196 3,890 Other fees and commissions expenses 41 231 expenses 0 - Other business expenses 0 - Losses on sales of bonds 0 - Ceneral and administrative expenses 19,383 23,735 Other ordinary expenses 84 438 Provision of reserve for loan losses 3 - Losses on write-off loans - 0	Gains on sales of bonds	0	-
Other ordinary income 18 275 Ordinary Expenses 25,985 32,479 Interest expenses 641 1,042 Interest on deposits 0 3 Interest on call money 0 7 Interest on borrowed money 330 634 Other interest paid 310 396 Fees and commissions expenses 5,875 7,262 Exchange fees paid 1 2 ATM installation commissions 2,635 3,139 expenses 3,196 3,890 Other fees and commissions expenses 41 231 expenses 0 - Other business expenses 0 - Losses on sales of bonds 0 - General and administrative expenses 19,383 23,735 Other ordinary expenses 84 438 Provision of reserve for loan losses 3 - Losses on write-off loans - 0 Other ordinary expenses 80 438	Other ordinary income	18	277
Ordinary Expenses 25,985 32,479 Interest expenses 641 1,042 Interest on deposits 0 3 Interest on call money 0 7 Interest on borrowed money 330 634 Other interest paid 310 396 Fees and commissions expenses 5,875 7,262 Exchange fees paid 1 2 ATM installation commissions 2,635 3,139 expenses 3,196 3,890 Other fees and commissions 41 231 expenses 0 - Other business expenses 0 - Losses on sales of bonds 0 - General and administrative expenses 19,383 23,735 Other ordinary expenses 84 438 Provision of reserve for loan losses 3 - Losses on write-off loans - 0 Other ordinary expenses 80 438	Reversal of reserve for loan losses	-	1
Interest expenses 641 1,042 Interest on deposits 0 3 Interest on call money 0 7 Interest on borrowed money 330 634 Other interest paid 310 396 Fees and commissions expenses 5,875 7,262 Exchange fees paid 1 2 ATM installation commissions 2,635 3,139 expenses 3,196 3,890 Other fees and commissions 41 231 expenses 0 - Other business expenses 0 - Losses on sales of bonds 0 - General and administrative expenses 19,383 23,735 Other ordinary expenses 84 438 Provision of reserve for loan losses 3 - Losses on write-off loans - 0 Other ordinary expenses 80 438	Other ordinary income	18	275
Interest on deposits 0 3 Interest on call money 0 7 Interest on borrowed money 330 634 Other interest paid 310 396 Fees and commissions expenses 5,875 7,262 Exchange fees paid 1 2 ATM installation commissions expenses 2,635 3,139 expenses 3,196 3,890 Other fees and commissions expenses 41 231 expenses 0 - Other business expenses 0 - Losses on sales of bonds 0 - General and administrative expenses 19,383 23,735 Other ordinary expenses 84 438 Provision of reserve for loan losses 3 - Losses on write-off loans - 0 Other ordinary expenses 80 438	Ordinary Expenses	25,985	32,479
Interest on call money 0 7 Interest on borrowed money 330 634 Other interest paid 310 396 Fees and commissions expenses 5,875 7,262 Exchange fees paid 1 2 ATM installation commissions expenses 2,635 3,139 expenses 3,196 3,890 Other fees and commissions expenses 41 231 expenses 0 - Other business expenses 0 - Losses on sales of bonds 0 - General and administrative expenses 19,383 23,735 Other ordinary expenses 84 438 Provision of reserve for loan losses 3 - Losses on write-off loans - 0 Other ordinary expenses 80 438	Interest expenses	641	1,042
Interest on borrowed money 330 634 Other interest paid 310 396 Fees and commissions expenses 5,875 7,262 Exchange fees paid 1 2 ATM installation commissions expenses 2,635 3,139 expenses 3,196 3,890 Other fees and commissions expenses 41 231 expenses 0 - Other business expenses 0 - Losses on sales of bonds 0 - General and administrative expenses 19,383 23,735 Other ordinary expenses 84 438 Provision of reserve for loan losses 3 - Losses on write-off loans - 0 Other ordinary expenses 80 438	Interest on deposits	0	3
Other interest paid 310 396 Fees and commissions expenses 5,875 7,262 Exchange fees paid 1 2 ATM installation commissions expenses 2,635 3,139 expenses 3,196 3,890 Other fees and commissions expenses 41 231 expenses 0 - Other business expenses 0 - Losses on sales of bonds 0 - General and administrative expenses 19,383 23,735 Other ordinary expenses 84 438 Provision of reserve for loan losses 3 - Losses on write-off loans - 0 Other ordinary expenses 80 438	Interest on call money	0	7
Fees and commissions expenses 5,875 7,262 Exchange fees paid 1 2 ATM installation commissions expenses 2,635 3,139 expenses 3,196 3,890 Other fees and commissions expenses 41 231 expenses 0 - Other business expenses 0 - Losses on sales of bonds 0 - General and administrative expenses 19,383 23,735 Other ordinary expenses 84 438 Provision of reserve for loan losses 3 - Losses on write-off loans - 0 Other ordinary expenses 80 438	Interest on borrowed money	330	634
Exchange fees paid 1 2 ATM installation commissions expenses 2,635 3,139 expenses 3,196 3,890 Other fees and commissions expenses 41 231 expenses 0 - Other business expenses 0 - Losses on sales of bonds 0 - General and administrative expenses 19,383 23,735 Other ordinary expenses 84 438 Provision of reserve for loan losses 3 - Losses on write-off loans - 0 Other ordinary expenses 80 438	Other interest paid	310	396
ATM installation commissions 2,635 3,139 expenses ATM commissions expenses 3,196 3,890 Other fees and commissions 41 231 expenses Other business expenses 0 Losses on sales of bonds 0 General and administrative expenses 19,383 23,735 Other ordinary expenses 84 438 Provision of reserve for loan losses 3 Losses on write-off loans 0 Other ordinary expenses 80 438	Fees and commissions expenses	5,875	7,262
expenses ATM commissions expenses Other fees and commissions expenses Other business expenses Other business expenses Losses on sales of bonds General and administrative expenses Other ordinary expenses 84 Provision of reserve for loan losses Losses on write-off loans Other ordinary expenses 80 438	Exchange fees paid	1	2
Other fees and commissions expenses41231Other business expenses0-Losses on sales of bonds0-General and administrative expenses19,38323,735Other ordinary expenses84438Provision of reserve for loan losses3-Losses on write-off loans-0Other ordinary expenses80438		2,635	3,139
expenses Other business expenses Losses on sales of bonds General and administrative expenses 19,383 Other ordinary expenses 84 Provision of reserve for loan losses Losses on write-off loans Other ordinary expenses 80 438	ATM commissions expenses	3,196	3,890
Losses on sales of bonds0-General and administrative expenses19,38323,735Other ordinary expenses84438Provision of reserve for loan losses3-Losses on write-off loans-0Other ordinary expenses80438		41	231
General and administrative expenses19,38323,735Other ordinary expenses84438Provision of reserve for loan losses3-Losses on write-off loans-0Other ordinary expenses80438	Other business expenses	0	-
Other ordinary expenses84438Provision of reserve for loan losses3-Losses on write-off loans-0Other ordinary expenses80438	Losses on sales of bonds	0	-
Provision of reserve for loan losses 3 - Losses on write-off loans - 0 Other ordinary expenses 80 438	General and administrative expenses	19,383	23,735
Losses on write-off loans - 0 Other ordinary expenses 80 438	Other ordinary expenses	84	438
Other ordinary expenses 80 438	Provision of reserve for loan losses	3	-
	Losses on write-off loans	-	0
Ordinary profit 188 1,820	Other ordinary expenses	80	438
	Ordinary profit	188	1,820

(Millions of Yen)

		(141111010101011
	FY2018 (From April 1, 2018 to March 31, 2019)	FY2019 (From April 1, 2019 to March 31, 2020)
Extraordinary profits	10	2
Extraordinary losses	16	101
Tangible fixed asset disposal expenses	16	93
Other extraordinary losses	-	8
Net income before income taxes	182	1,721
Income taxes	176	-112
Income taxes	172	128
Deferred income taxes	4	-241
Net income	5	1,834

3. Statement of Changes in Equity (Non-consolidated)

FY2018 (From April 1, 2018 to March 31, 2019)

(Financial figures are truncated to the unit stated)
(Millions of Yen)

				(11	illions of Ten
	Shareholders' equity				
		Capital surplus	Retained earnings		
	Common stock	Capital reserves	Other retained earnings	Total shareholders'	Total equity
		Capital reserves	Defered retained earnings	equity	
Balance of beginning of period	500	500	-2,054	-1,054	-1,054
Change during period					
Increase in capital and capital reserves	11,100	11,100	-	22,200	22,200
Net income	-	-	5	5	5
Net change during period for items other than shareholders' equity	-	-		-	1
Total change in period	11,100	11,100	5	22,205	22,205
Balance, March 31, 2019	11,600	11,600	-2,048	21,151	21,151

FY2019 (From April 1, 2019 to March 31, 2020)

(Financial figures are truncated to the unit stated)

(Millions of Yen)

				(11	
	Shareholders' equity				
		Capital surplus	Retained earnings		
	Common stock	Capital reserves	Other retained earnings	Total shareholders'	Total equity
		Capital reserves	Defered retained earnings	equity	
Balance of beginning of period	11,600	11,600	-2,048	21,151	21,151
Change during period					
Net income	-	-	1,834	1,834	1,834
Net change during period for items other than shareholders' equity	-	-	-	-	-
Total change in period	-	-	1,834	1,834	1,834
Balance, March 31, 2020	11 600	11 600	-214	22 985	22 985

4. Cash Flow Statement (Non-consolidated)

(Financial figures are truncated to the unit stated)
(Millions of Yen)

		(Millions of Yen)
	FY2018	FY2019
	(From April 1, 2018 to March 31, 2019)	(From April 1, 2019 to March 31, 2020)
I Cash flows from operating activities		
Income before income taxes	182	1,721
Depreciation	4,271	6,450
Net change in provision of reserve for loan losses (-)	3	, -1
Net change in accrued employees' bonuses (-)	72	4
Interest income	20	24
Interest expenses	641	1,042
Losses (gains) on sales of fixed assets (-)	16	93
Net change in stored items (-)	-105	16
Net change in unsettled money for ATMs (-)	30,298	-28,597
Net change in deposits (-)	15,181	2,287
Interest received	-20	-24
Interest paid	-641	-1,042
Net change in borrowed money (-)	283,200	32,000
Repayment of lease obligations	-4,031	-5,687
Other	-5,850	1,005
Sub total	323,239	9,287
Payment of corporate taxes, etc.	-5	-538
Refund of sales tax, etc.	538	504
Net cash generated by operating activities	323,772	9,252
II Cash flow from investing activities		
Purchase of securities	-5,504	-
Sales and redemption of securities	5,504	-
Purchase of tangible fixed assets	-109	-9
Purchase of intangible fixed assets	-6,763	-1,625
Net cash provided by (used in) investing activities	-6,872	-1,635
III Cash flow from financing activities		
Cash flow from financing activities		
IV Adjustments on cash and cash equivalents	-	-

		(Millions of Yen)
	FY2018	FY2019
	(From April 1, 2018 to March 31, 2019)	(From April 1, 2019 to March 31, 2020)
V Net change in cash and cash equivalents	316,900	7,617
VI Cash and cash equivalents at beginning of period	2,120	319,744
VII Net change in cash and cash equivalents relating to absorption-	700	
type company split	723	-
VIII Cash and cash equivalents at end of period	319,744	327,361

III. Reference Information

(Financial figures are truncated to the unit stated)

1. Capital Adequacy Raito Information

(Millions of Yen)

		(11111111111111111111111111111111111111
	FY2018	FY2019
	(As of March 31, 2019)	(As of March 31, 2020)
Risk-weighted assets	72,684	79,633
Core capital	7,362	9,363
Capital adequacy ratio	10.13%	11.76%

2. Claims Classified under the Financial Revitalization Law (Non-consolidated)

(Millions of Yen)

		(11111111111111111111111111111111111111
	FY2018 (As of March 31, 2019)	FY2019 (As of March 31, 2020)
Claims against bankrupt and quasi-bankrupt obligors	-	0
Doubtful claims	-	0
Substandard claims	-	0
Normal claims	25,520	13,018

3. Derivative Transaction None.

4. ATM Transactions

	FY2018	FY2019
	(As of March 31, 2019)	(As of March 31, 2020)
Number of ATM units installed	13,476	13,367

	FY2018 (12 months)	FY2019 (12 months)
Total number of ATM usage (1,000s)	197,276	233,203
Average daily ATM usage (no. of times per day per unit)	48.9	47.2

Note:

- In FY2018, figures are from operations after June 1, 2018 when the absorption-type split of Lawson ATM Networks, Inc. was implemented.
- 2. Figures of total number of ATM usage are rounded off a number less than 1,000.
- 3. Figures of average daily ATM usage are rounded off to one decimal places.

	FY2018	FY2019
	(As of March 31, 2019)	(As of March 31, 2020)
Number of affiliated financial institutions (banks, companies, depositories)	113	124

Note: The JA Bank and JF Marine Bank are considered each as an institution depending on business categories.

5. Other

	FY2018 (12 months)	FY2019 (12 months)
Interest margin for total fund	-11.16%	-6.54%

6. General and Administrative Expenses

(Millions of Yen)

		FY2018 (12 months)	FY2019 (12 months)
Personnel expenses		1,448	1,611
Non-personnel expens	es	17,475	21,899
Depreciation		4,271	6,450
Taxes		459	225
General and administrative expenses		19,383	23,735

7. Number of Directors, Auditors, and Employees

		FY2018 (As of March 31, 2019)	FY2019 (As of March 31, 2020)
Dire	ctors and auditors	11	9
	Directors	7	5
	Auditors	4	4
Emp	loyees	139	145
Tota	I	150	154

Notes:

^{1.} The number of directors and auditors includes external directors and auditors.

^{2.} The number of employees includes executive officers and seconded employees from other companies, but not temporary employees.