# **Non-financial Highlights**



Message from Top
Management



Strategy for Creating
Happiness in Our Communities

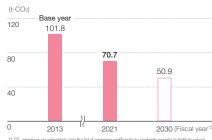
A Management Foundation for Creating
Happiness in Our Communities

CO<sub>2</sub> emissions per store\*1

#### Goals for fiscal 2030

CO<sub>2</sub> emissions per store

Reduction of **50**% from fiscal 2013



\*1 CO<sub>2</sub> emissions are calculated using the list of emissions coefficients by electricity provider (substitute values) \*2 Calculated from April 1 to March 31 of the following year to coincide with the administrative fiscal year Reduction of 30.5% in fiscal 2021 compared with fiscal 2013

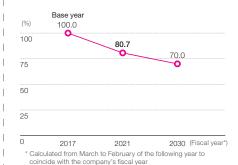
(The figures have been changed due to the change in the coefficient.

# Packaging weight index of plastic packaging items

#### Goals for fiscal 2030

Plastic for containers and packaging

Reduction of **30**% from fiscal 2017

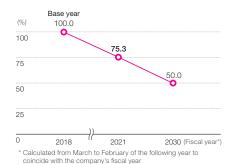


Status of reduction in food loss per store

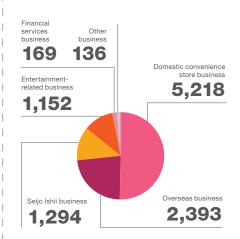
#### Goals for fiscal 2030

Food loss per store

Reduction of **50**% from fiscal 2018



# Number of employees by segment

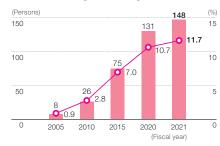


## No. of female managers / Proportion of female managers among all managers

- No. of female managers (left axis)
- Proportion of female managers among all managers (right axis)

No. of female managers 148

Proportion of female managers among all managers 11.7%

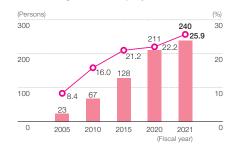


# No. of working mothers / Proportion of working mothers among female employees

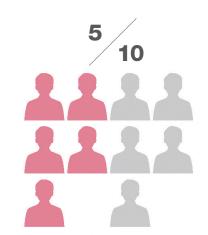
- No. of working mothers (left axis)
- Proportion of working mothers among female employees (right axis)

No. of working mothers **240** 

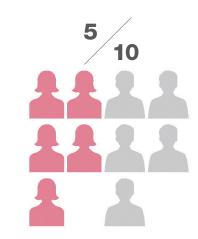
Proportion of working mothers among female employees 25.9%



### Outside (independent) officers



#### Female officers



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