#### [Sales]

# ■Convenience Store Business in Japan Lawson, Inc. (Non-consolidated) \*1\*2

(YOY)

			MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB
	Sales		105.0%	106.5%	105.8%	104.8%	101.1%	104.4%	102.8%	102.3%				
	Sales	(million yen)	219,566	219,979	219,332	228,464	228,795	242,081	224,223	220,876				
All Stores	Ave. Daily Sales per S	Store (Thousands of yen)	516	534	516	554	536	568	545	521				
	Number of Cu	ıstomers(Number	750	786	772	807	794	809	789	772				
_	Spending per	Customer(Yen)	688	680	668	687	676	702	691	675				
	Sales		99.7%	101.5%	102.1%	101.0%	97.7%	100.0%	98.8%	100.3%				
Existing Stores Nun	Number of Cu	ıstomers	97.6%	98.6%	99.4%	99.2%	95.5%	96.9%	100.8%	97.2%				
	Spending per	Customer	102.1%	103.0%	102.7%	101.9%	102.3%	103.2%	98.0%	103.3%				

(1)LAWS	ON Business	*1 <b>*2</b> *3												(YOY)
			MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB
	Sales		105.5%	107.0%	106.2%	105.2%	101.4%	104.8%	103.1%	102.6%				
	Sales	(million yen)	208,753	209,223	208,357	217,458	217,610	230,840	213,423	209,854				
All Stores	Ave. Daily Sales per S	Store (Thousands of yen)	522	540	521	561	542	574	550	525				
	Number of Cu	ıstomers(Number	744	780	765	800	787	803	781	764				
	Spending per	Customer(Yen)	701	693	680	701	688	715	705	686				
	Sales		99.8%	101.7%	102.4%	101.2%	97.8%	100.0%	98.9%	100.4%				
Existing Stores	Number of Cu	ıstomers	97.8%	98.8%	99.7%	99.4%	95.7%	97.0%	100.9%	97.4%				
	Spending per	Customer	102.1%	102.9%	102.8%	101.8%	102.2%	103.2%	98.0%	103.1%				

(2)LAWS	ON STORE100 Business*2												(YOY)
		MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB
	Sales	97.2%	97.6%	97.9%	98.7%	96.1%	98.9%	98.2%	99.0%				
Existing Stores	Number of Customers	95.7%	95.2%	96.2%	96.6%	93.1%	96.0%	99.0%	94.2%				
	Spending per Customer	101.6%	102.5%	101.8%	102.2%	103.3%	103.0%	99.2%	105.1%				

■Seijo Ish	ii Business*4												(YOY)
		MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB
All Stores	Sales	111.3%	110.2%	107.2%	107.1%	109.0%	104.4%	107.1%	106.5%				
	Sales	106.6%	105.0%	102.0%	101.1%	104.0%	100.8%	103.9%	103.2%				
Existing Stores	Number of Customers	102.5%	101.7%	99.8%	99.5%	101.5%	98.9%	103.0%	100.9%				
	Spending per Customer	104.0%	103.3%	102.2%	101.5%	102.4%	101.8%	100.9%	102.3%				

- \*1 All stores: Figures of tickets and gift card etc. are included. All stores' sales here are differ from "Net sales of convenience stores" in our other disclosed documents.
- \*2 Existing stores: Figures of tickets and gift card etc. are not included.
- \*3 LAWSON Business includes LAWSON and NATURAL LAWSON.
  \*4 As for Seijo Ishii Business, sales figures of franchise stores and restaurants are not included.

### ■Convenience Store Business

#### Number of Stores

			MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	TOTAL
	Opening*5		50	42	38	48	58	71	40	52					399
		Closure	41	29	24	32	40	47	81	51					345
lanan	Closure*5	Re-location	5	5	4	6	4	8	7	7					46
Japan		Subtotal	46	34	28	38	44	55	88	58					391
	Net Increase		4	8	10	10	14	16	-48	-6					8
	Total Number of	f Stores in Japan	14,663	14,671	14,681	14,691	14,705	14,721	14,673	14,667					14,667
Overseas	Total Number of S	Stores Overseas*6	2.241	2.307	2,363	2,450	2,486	2.550	2.627	2,707					2,707

	Number of Stores by Region a	IIIu Freiec											
		MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB
	Hokkaido	670	669	672	677	680	681	680	680				
	Tohoku	1,156	1,158	1,158	1,157	1,159	1,167	1,168	1,168				
	Kanto	4,871	4,874	4,876	4,880	4,883	4,878	4,858	4,858				
	Koshinetsu	541	539	538	540	542	541	540	540				
	Hokuriku	409	410	410	410	412	413	412	411				
Japan	Tokai	1,337	1,341	1,343	1,342	1,343	1,351	1,345	1,346				
	Kinki	2,620	2,616	2,614	2,608	2,604	2,605	2,597	2,591				
	Chugoku	842	847	846	850	852	854	849	847				
	Shikoku	629	626	627	627	628	627	625	625				
	Kyushu	1,588	1,591	1,597	1,600	1,602	1,604	1,599	1,601				
	Total Number of Stores in Japan	14,663	14,671	14,681	14,691	14,705	14,721	14,673	14,667				
	Shanghai and surrounding area (China)	1,258	1,311	1,346	1,403	1,420	1,450	1,480	1,524				
	Chongqing (China)	194	201	204	205	208	212	214	215				
	Dalian (China)	144	146	151	153	157	159	164	169				
	Beijing (China)	107	108	108	115	115	118	127	131				
	Shenyang(China)	-	-	-	-	-	3	5	7				
	Wuhan (China)	316	317	322	333	340	347	363	375				
Overseas	Hefei (China)	20	21	22	22	23	28	32	37				
	Changsha(China)	-	-	-	5	5	6	7	8				
	Indonesia*7	41	41	44	44	45	48	52	52				
	Hawaii (US)	2	2	2	2	2	2	2	2				
	Thailand	120	121	122	123	122	124	126	129				
	Philippines	39	39	42	45	49	53	55	58				
	Total Number of Stores Overseas*7	2,241	2,307	2,363	2,450	2,486	2,550	2,627	2,707				

#### Number of Stores by Company (Japan)

			MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB
		LAWSON	12,867	12,876	12,883	12,891	12,907	12,932	12,893	12,886				
	Lawson, Inc.	NATURAL LAWSON	139	139	141	141	143	143	142	143				
	(Non-consolidated)	LAWSON STORE100	798	798	797	797	790	780	774	774				
Japan	Lawson Sanin, Inc.(c	onsolidated subsidiary)	292	292	292	293	294	293	292	291				
Оарап	Lawson Kochi, Inc. (E	quity method affiliates)	139	137	137	137	137	138	138	138				
	Lawson Minami-Kyushu, I	nc. (Equity method affiliates)	197	198	199	199	199	199	197	198				
	Lawson Okinawa, Inc. (	(Equity method affiliates)	231	231	232	233	235	236	237	237				
	Total Number o	f Stores in Japan	14,663	14,671	14,681	14,691	14,705	14,721	14,673	14,667				

#### **♦LAWSON Business of Lawson, Inc.**\*8

#### Number of Stores

		MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	TOTAL
Opening*5		47	39	36	41	53	69	39	49					373
	Closure	29	26	23	28	31	36	72	49					294
Closure*5	Re-location	3	4	4	5	4	8	7	6					41
	Subtotal	32	30	27	33	35	44	79	55					335
Net Increase		15	9	9	8	18	25	-40	-6					38
Number	of Stores	13,006	13,015	13,024	13,032	13,050	13,075	13,035	13,029					13,029

#### Number of Stores by Region and Prefecture

	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB
Hokkaido	670	669	672	677	680	681	680	680				
Tohoku	1,156	1,158	1,158	1,157	1,159	1,167	1,168	1,168				
Kanto	4,354	4,357	4,359	4,363	4,373	4,376	4,360	4,361				
Koshinetsu	541	539	538	540	542	541	540	540				
Hokuriku	409	410	410	410	412	413	412	411				
Tokai	1,234	1,238	1,240	1,240	1,241	1,249	1,243	1,243				
Kinki	2,442	2,438	2,437	2,430	2,426	2,429	2,423	2,417				
Chugoku	550	555	554	557	558	561	557	556				
Shikoku	490	489	490	490	491	489	487	487				
Kyushu	1,160	1,162	1,166	1,168	1,168	1,169	1,165	1,166				
Number of Stores	13,006	13,015	13,024	13,032	13,050	13,075	13,035	13,029				

## ◆LAWSON STORE100 Business of Lawson, Inc. Number of Stores

	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	TOTAL
Opening*5	0	0	0	3	0	0	0	1					4
Closure*5	8	0	1	3	7	10	6	1					36
Net Increase	-8	0	-1	0	-7	-10	-6	0					-32
Number of Stores	798	798	797	797	790	780	774	774					774

#### ■Seijo Ishii Business\*9

	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	TOTAL
Total Number of Stores in Japan	147	149	149	151	151	151	151	151					151

<sup>\*5</sup> The number of stores, which are converted into a different format within LAWSON/NATURAL LAWSON and LAWSON STORE100, also are counted in "opening" and "closure".

\*6 Total number of stores overseas in Sep. is revised and the number of Oct. is based on the flash report.

\*7 Total number of stores overseas and the number of stores in Indonesia of Sep. are revised.

Total number of stores overseas and the number of stores in Indonesia of Oct. are based on the flash report.

\*8 LAWSON Business includes LAWSON and NATURAL LAWSON.

\*9 As for Seijo Ishii Business, the numbers of franchise stores and restaurants are not included.