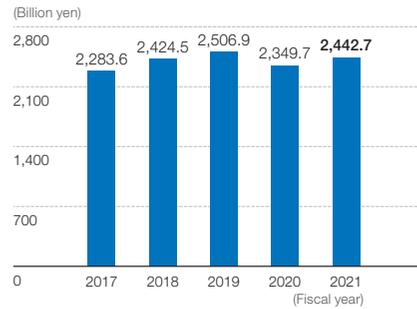


Financial Highlights

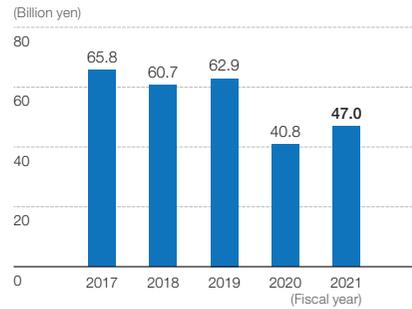
Net sales of all convenience stores (Consolidated)

2,442.7 billion yen



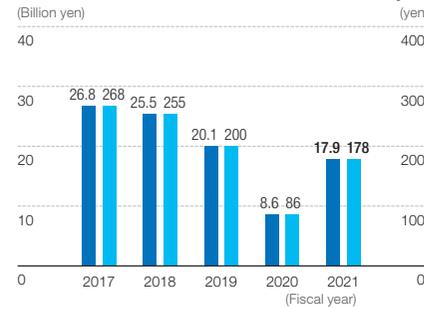
Operating income (Consolidated)

47.0 billion yen

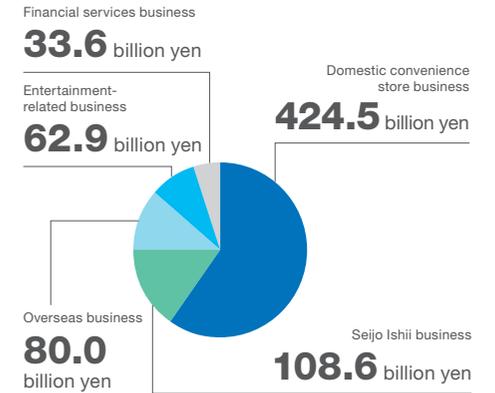


Profit attributable to owners of the parent / Profit per share

Profit attributable to owners of the parent **17.9** billion yen
Profit per share **178** yen

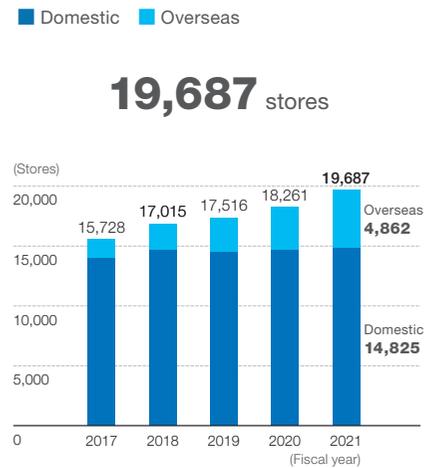


Gross operating revenues by segment



Number of stores

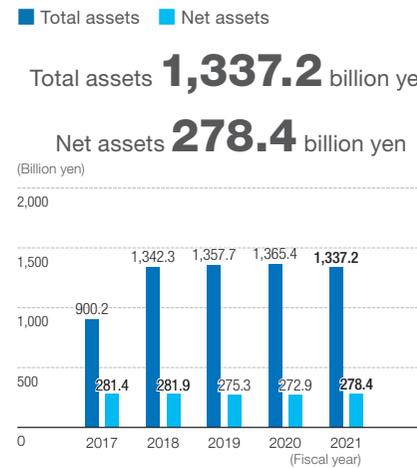
19,687 stores



Total assets / Net assets (Consolidated)

Total assets **1,337.2** billion yen

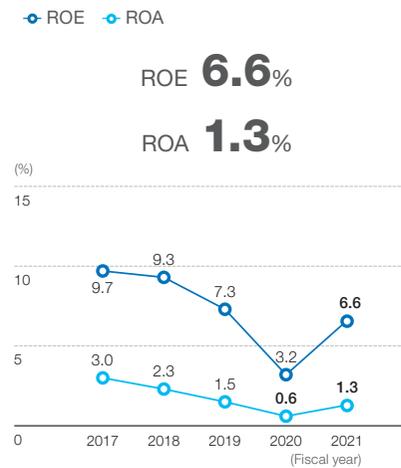
Net assets **278.4** billion yen



Return on equity (ROE) / Return on assets (ROA)

ROE **6.6%**

ROA **1.3%**



Dividends and payout ratio

Dividends **150** yen

Payout ratio **83.9%**

