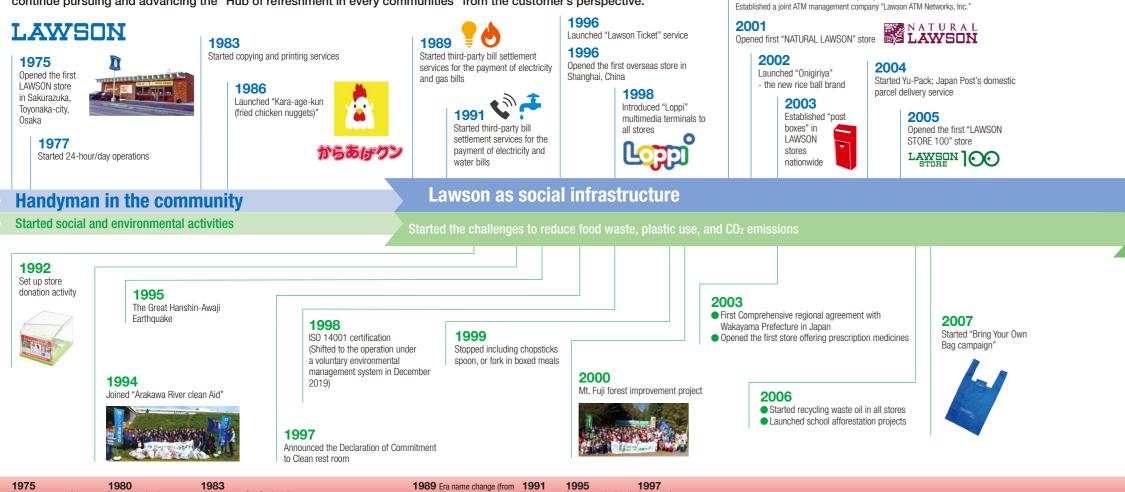
From being the handyman in the community to being a role of social infrastructure, Lawson strives becoming a "Hub of refreshment in every community"

- Lawson's history of continuous innovations and challenges, responses to which include incorporating community voices to achieve its Group philosophy -

Since its establishment, Lawson has responded proactively to changes in society, regularly identified customer needs, and developed new products and services. Lawson, which started as a handyman in the community, is now a component of infrastructure in the society. To ensure its position as an essential part of the community that provides support for residents. Lawson is determined to 2001

To ensure its position as an essential part of the community that provides support for residents, Lawson is determined to continue pursuing and advancing the "Hub of refreshment in every communities" from the customer's perspective.



1975 1980 1983 Commencement of the Takenokozoku dancers Middle Japan Sea Earthquake Shinkansen service to Hakata **1989** Era name change (from Showa to Heisei) Gulf War Introduction of consumption tax

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1995 Great Hanshin-Awaji Earthquake 1997 Consumption tax increase: 3% to 5% Started automated teller machine (ATM) service

2018 2019 2009 2014 Launched "L-Chiki (fried chicken)" Seijo Ishii Lawson Bank Started tie-up with **New Lawson Declaration** Uber Eats STATION Launched the operation of SUPER/MARKET 成城石井 Lawson Bank, Inc. 2010 ローソン銀行 Lawson strives becoming a Launched the Coalition Loyalty Program Ponta "Hub of refreshment 2018 Acquired supermarket chai SEIJO ISHII CO., LTD. Introduction of the LAWSON in every community" smartphone cash register LAWSON for everyone by offering 2014 2019 0123 4567 8901 2 UNITED CINEMAS the three "Whew!" Surprises. Started the operation of fully customer-operated new-type POS cash registers 2011 2010 **Three Promises** 2018 60 Established the Established Lawson UNITED CINEMAS Introduction of POS I AWSON Farm HMV Entertainment. Acquired United cash registers with Inc. (currently Lawson Entertainment Holdings automatic change Entertainment, Inc.) Co., Ltd. via Lawson HMV 62 Intertainment. Inc. dispensers LAWSO vironmen Superior Human (Machi) farm kindness friendlines Building stores meeting community needs Full-scale initiatives for Started health initiatives SDGs Lawson's Way (Action Guideline) 2010 2012 1. Create stores filled with the best Opened first eco-friendly Launched bran 2017 model store bread that contains smile in town. Set up the "Support arain husks Dreams Fund" Started mobile 2. Speak out your ideas to take action. (Scholarship Program sales of food 2015 2019 2008 for children from products and daily Selected for the 2015 Established the "SDGs 3. Enjoy your challenge. Set own action targets for reducing single-parent necessities Health & Productivity Stock Committee" for the promotion CO₂ emissions families) Selection (three consecutive of the SDGs 4. Value your friends to become one. years 2015-2017) Set up the "Dream classes" Fund to communicate the 5. Act in good faith. importance of having dreams 2014 2011 2016 to elementary and junior high Selected as a Nadeshiko Brand (five Set up "Support Dreams Fund" (Scholarship Program Obtained the Resilience school students consecutive years 2014-2018) for victims of the Great East Japan Earthquake) Certification

2008	2011.3.11	2014	2019	2020
Great Recession	Great East Japan Earthquake	Consumption tax increase: 5% to 8%	Consumption tax increase: 8% to 10%	Spread of COVID-19